



2019 Annual Report

FIRST COAST NO MORE HOMELESS PETS



TABLE OF CONTENTS

1	Table of Contents	6	Saving Batman	11	Spay and Neuter Programs
3	Our Mission	7	Our Services	12	Charitable Care
3	Who We Are	8	Our Programs	13	Volunteers Making a Difference
4	Letter From Our CEO	9	Pet Food Bank	14	Our Volunteers in Action
5	What Our Community is Saying	10	Feral Freedom	15	Mega Pet Adoption



- 16 Lives Saved. Families Built.
- 17 Our Leaders
- 18 Thank You, Rick
- 19 Major Donors
- 21 First Coast Family

- 22 Circle of Forever Friends
- 23 Our Highly Trained Professionals
- 25 Our Partners
- 26 Our Budget

OUR MISSION

The mission of First Coast No More Homeless Pets is to make veterinary care affordable and accessible to all as we save lives by keeping dogs and cats in homes and out of shelters, provide low cost spay/neuter services with emphasis on feral/community cats, and deliver a broad range of related programs and services.

WHO WE ARE

First Coast No More Homeless Pets offers affordable, accessible veterinary care at our regional safety-net hospital on Jacksonville's westside and our spay/neuter clinic on the city's northside. We treated and healed more than 91,000 animals from across northeast Florida and southeast Georgia this year. Our nationally recognized spay/neuter clinic and wide range of additional programs and services are the foundation of our unique model that effectively decreases the number of pets entering shelters and increases the number of pets moving to homes from shelters.

We believe all our neighbors should have access to care for their pets with prices and payment plans that fit their needs. In keeping with our values, we have charitable programs to help people afford critical care, spay or neuter surgery, and food for their pets at our pet food bank.



LETTER FROM OUR CEO

Dear Friends and Supporters,

We hope you will enjoy seeing the work you helped make possible highlighted in the pages ahead. Your support of First Coast No More Homeless Pets this year made it possible. We are proud that tens of thousands of our neighbors turned to our team to receive affordable veterinary care, spay and neuter their pets, and gain support from our community programs ranging from charitable care to our Pet Food Bank.

This has been a year of change, reinvention, and most importantly, service to our community. As we have grown, we have faced new challenges and new opportunities. With the support of a passionate and committed volunteer Board of Directors, this year we took a hard look at all the great things our team does, and quite frankly, some of the key things that needed to be addressed for us to move forward as a mature, stable and sustainable non-profit enterprise.

With the support of volunteer consultants, experts in their fields, and our leadership team, we realized we are extraordinary providers of medical care and services, but we needed to develop new ways to track, measure and evaluate all our operating systems to make sure that we remain a worthwhile investment for each of your charitable dollars.

We have implemented a series of key performance measurements that form the basis for our budget and our operating plan in the year ahead. Our finance committee – all professionals in the field – and our Board of Directors continue

to work as committed volunteer partners to make sure we make the best business and service decisions we can on your behalf.

FCNMHP is a positive, collegial and collaborative volunteer-driven environment where you can trust that we all share one common goal: decrease the number of dogs and cats entering shelters. We do this by providing affordable, accessible veterinary care to all who call upon us and reducing dog and cat overpopulation by operating one of the nation's largest spay/neuter clinics.

Thank you for your support and trust, and I hope you will come visit us so we can share your First Coast No More Homeless Pets story and experiences.

Sincerely,



Rob Levine
Chief Executive
Officer



Zeke, a deaf dog who was the last to leave the Mega Pet Adoption event two years ago, is now living a happy life with the Levines, once again a healthy weight, a veteran of several successful surgeries, and able to understand sign language commands. Rob will tell you Zeke is the best dog on earth.

WHAT OUR COMMUNITY IS SAYING



Best Veterinary Practice

First Coast No More Homeless Pets is proud to be named Best Veterinary Practice in this year's Bold City Best.



Neighborhood Favorite

Only one percent of all businesses are voted as a Nextdoor Neighborhood Favorite, and First Coast No More Homeless Pets is proud to be one of them!



Best Nonprofit

First Coast No More Homeless Pets is proud to be named Best Nonprofit in this year's Folio 500 Best of Jax Awards.

Our holistic approach to animal welfare across our region has become a national model. **But for us, the only thing that matters is that every dog and cat, and the people they love, get the care and support they need.**

91,071 CLIENTS SERVED

Hospital Visits **69,627**

21,444 Spay/Neuter Surgeries

Charitable Care Cases **10,342**



“**Best place in town. Everyone is very caring. They put your pet's needs above all else. I recommend them highly**
- Angie | Google | December 2019

SAVING BATMAN: STEPHANIE'S STORY

Angel Fund Bio



Client Name: Stephanie

Pets Name: Batman

How long has your pet been with you? his whole life

Treating Staff Members: _____

Medical Situation: Blocked cat



Can you please provide a little bit of information concerning your bond with your pet?

Three years ago, I lost a child. Of course, nothing can replace my child, but Batman led me through it all. In my darkest moments, he was always just a purr away. This cat is what I held on to during that loss. Fast-forward two years, and I have a 1-year-old who had her second open heart surgery on Nov. 12, 2019. It has been a very rough five years. Without Batman, I don't know what I would have done. I love this cat so much.

I can't even explain my appreciation to everyone who helped me and Batman.

Stephanie had been facing challenges few of us could imagine. From the loss of a child to mounting medical costs for her second child, she was overwhelmed when her trusted companion through it all, Batman the cat, became ill. She knew he needed treatment but simply didn't have the funds. That is what our Angel

Fund is for. Your gifts makes charitable care possible for pets, and the people they love, in times of crisis. Our safety net is there because of you! Stephanie, Batman and so many more thank you.

OUR SERVICES

At the heart of everything we do here at First Coast No More Homeless Pets is our team of 110 paid staff, including 18 veterinarians, some 50 vet techs, and hundreds of volunteers who help keep our veterinary hospitals running seven days a week.

- We perform up to 25,000 spay/neuter surgeries every year at our 10,000 square foot Norwood Avenue Clinic, which also serves a large community with full-service veterinary care.
- Our Cassat Avenue Hospital is recognized as one of the largest non-profit safety-net veterinary hospitals in the Southeast United States.

2019 SURGERY NUMBERS



426

Dental Procedures



333

Mass Removals



92

Lifesaving Exploratory Surgeries



21,444

Spay/neuter surgeries

7.



OUR PROGRAMS

Many of our clients, our neighbors, cannot afford traditional veterinary services. With your support, they can avoid the most heartbreaking of choices ranging from animal abandonment to economic euthanasia. FCNMHP helps keep pets in homes with their families by ensuring all of our neighbors can afford to spay/neuter their pets and receive the medical care their pets need.



SPAY/NEUTER PROGRAMS

We provide free targeted spay/neuter surgeries for dogs and cats most at risk of entering the shelter: those owned by low-income community members.



FERAL FREEDOM

Feral Freedom is a Trap-Neuter-Return (TNR) program for community cats who live outside and don't belong to anybody. TNR is the most effective method for controlling feral cat population growth.



PET FOOD BANK

Some neighbors can scarcely afford to feed themselves, let alone their beloved pets. Thanks to this volunteer-driven program, we make it easier for people to keep pets in homes and out of shelters.

PET FOOD BANK

In 2010, First Coast No More Homeless Pets launched the Pet Food Bank as a way to keep pets in homes with their families and out of shelters. Since its first year, we have been able to offer more than 2 million pounds of pet food to qualified, low-income families.

First Coast No More Homeless Pets' Jacksonville Pet Food Bank provides a six-week supply of cat or dog food to households nine times per year.

SPECIAL THANKS TO OUR PARTNERS:

amazon.com[®]
Jacksonville Vendor Return



Stein Mart[®]

Our local
petco 
Partners

Our local
Publix[®]
Stores

Walmart 
Store #1083

WellCare[®]



FEEDING[®]
NORTHEAST
FLORIDA



FERAL FREEDOM

The Feral Freedom program, introduced in 2008, was the first public-private collaboration to save feral, stray, and community cats that entered Jacksonville city shelters. To date, the Feral Freedom program has saved the lives of more than 32,000 cats and has a significant impact on quality of life issues across the City of Jacksonville. By working with community leaders, inspiring volunteer trappers and sharing best practices across our region, FCNMHP continues its focus on community cat programs to reduce the number of cats entering shelters and to increase the number of successful outcomes for cats and kittens across our neighborhoods.

WHAT OUR CLIENTS ARE SAYING

“ We have participated in the trap-neuter-release program in our local community for years. In each case, we have been treated well by your employees/volunteers and made welcome ... your program is needed more than ever...

Keep up the good work.

- John

Email | September 24, 2019

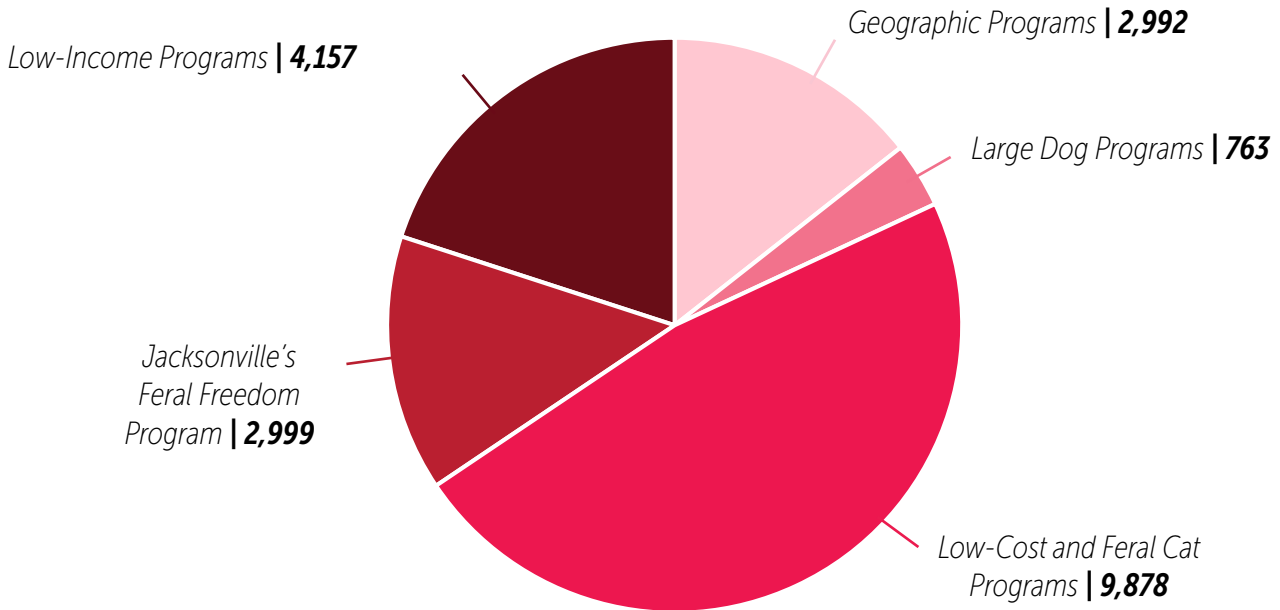
7,846

Cats helped last year through the Feral Freedom Program



SPAY AND NEUTER PROGRAMS

There is no single solution to homelessness for dogs and cats. We are proud that at FCNMHP we have stayed true to our mission to end the killing of dogs and cats in shelters over the past 17 years even as we have worked to meet the evolving needs of our community and the ever changing challenges of our mission. As you can see below, our team touches many elements of the animal welfare spectrum as we help save animal lives, support our neighbors in need and help keep animals in homes and out of shelters.



Guide to our services:

Feral Freedom: Trap-Neuter-Return program covering cats in Duval County to humanely and effectively manage feral and free-roaming cat populations

Low-income programs: spay and neuter programs focused on serving cats and dogs in low-income families

Large Dog program: targeted spay-and-neuter program focused on at-risk large breed dogs

Geographic programs: spay-and-neuter programs targeted by zip codes

CHARITABLE CARE

One of our core commitments is to never turn away a critically ill pet for financial reasons. Our hospital and clinic are located in low-income areas of Jacksonville. Even with our low-cost, high-volume model and our full range of accessible payment plans, some clients simply cannot afford to pay for care. All too often in traditional veterinary practices, economic euthanasia is the only option; *we will not allow that to happen.*



Dakota | February 2019



Oliver | May 2019



Chino | March 2019

SAVING LIVES WITH THE ANGEL FUND AND OTHER CHARITABLE FUNDS

Our charitable care is made possible by the support of our donors.

This year, 260 lives were saved. Each case must be reviewed for both medical and financial need – and with increasing capacity and awareness at the hospital, we expect that number to grow in the years ahead.

VOLUNTEERS MAKING A DIFFERENCE

Volunteers at First Coast No More Homeless Pets are vital to our organization. With their help, we are able to provide continued care, love, and support to our four-legged friends across our region.

WHAT OUR VOLUNTEERS ARE SAYING

“ *We’re thankful to be able to provide pet food for those less fortunate and who need help, knowing pets are family too.*

It means we know the pets are not going hungry and their families don’t have to stress about it.

- Mike Lubecke
Volunteer

“ *I like volunteering at First Coast No More Homeless Pets because they are flexible and accepting. I feel comfortable here, and I know I am making a difference*

- Ifoluwapo Olayemi
US Navy, NAS JAX
Volunteer

VOLUNTEER SERVICE DELIVERY NUMBERS

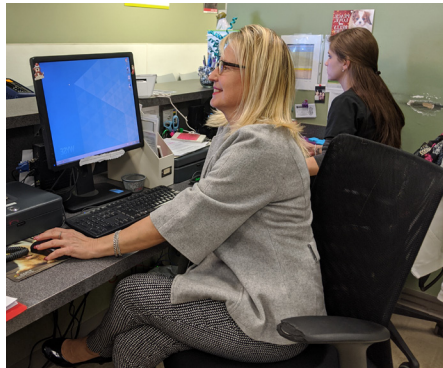
13,645 *Volunteer
Hours*

219,247 *Pounds of Pet Food
Distributed
by Volunteers*

13.



OUR VOLUNTEERS IN ACTION



MEGA PET ADOPTION

First Coast No More Homeless Pets is proud to host our Mega Pet Adoption events. These large-scale adoption events have provided forever homes for more than 18,000 dogs and cats since 2012. The Mega Pet Adoption event features hundreds of dogs and cats from over a dozen different agencies, rescues and shelters from across the region.

With the support of the Petco Foundation and BOBS From Skechers, Mega Pet Adoption Events introduce an easy and welcoming open adoption process.



OWEN

Owen was adopted by this wonderful family at the Fall 2019 Mega Pet Adoption event! Owen was excited to head home with a few new precious best friends!

JUDIE

The Trenchel family added one more family member to their pack. Thanks to this amazing family for giving Judie a chance to have a family after waiting for so long!

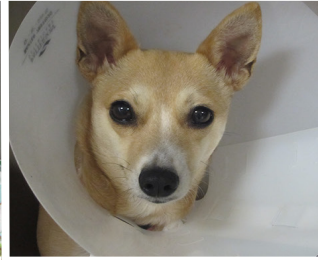
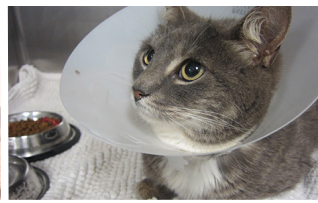




**LIVES
SAVED.**

**FAMILIES
BUILT.**





OUR LEADERS

Our paid and volunteer leadership staff provide direction to our team of professionals, volunteers, and supporters. Together, our leaders make sure the people and pets who count on FCNMHP each and every day enjoy quality care and innovative animal welfare solutions across our region and beyond.

THE BOARD

Martin Rees | Board President and Treasurer
Lisa Crowley | Board Vice President
Teresa Arnold-Simmons | Board Secretary
Emilie Johnson | Past Board President
Joseph A. Strasser
Mary Ashley
Rene Kurzius
Kelly Overby
Lauren Rautenkranz

LEADERSHIP

Rob Levine
Chief Executive Officer
Jennifer Barker
Chief Operating Officer
Dr. Yvonne Kline
Chief Medical Officer
Susan Toffolon
Chief Accounting Officer

THANK YOU, RICK

for your passion,
dedication, and vision

Earlier this year, our Founder and CEO Rick DuCharme moved on to help animal welfare organizations across the nation learn from the FCNMHP model.

Board Chair Martin Rees recognized DuCharme for his dedication and commitment to animal welfare and First Coast No More Homeless Pets.



“

Since Rick founded our organization in 2002, FCNMHP has grown from the vision of one man to end the needless killing of dogs and cats in the City of Jacksonville to a vital regional resource that has saved and cared for hundreds of thousands of animals. Duval County and our entire region have become a national model in animal welfare best practices, thanks to Rick's passion, dedication, and focus on mission.

- Martin Rees, July 2019

MAJOR DONORS

We are so grateful to our **Major Donors**, who are helping to spread our mission far and wide.

OVER \$100,000

Amazon Jax 3/Vendor Return

Petco Foundation

Joseph A. Strasser

\$50,000-\$99,999

Terry & Sharon Fowler

Jim Moran Foundation

\$10,000-\$49,999

Applaws c/o MPM Products USA, Inc.

Mary & Richard Ashley

Banfield Foundation

Compass MSP

Robert Davis

Dogs Trust USA Inc.

Elizabeth Brown Foundation

Feeding Northeast Florida

Fleming Family Foundation

Carolyn Fogarty

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Kevin Johnson

Barry & Suzanne Kramer

Rene' & Lawrence Kurzius

Greg & Lesa Mullins

Kelly Overby

Martin & Marian Rees

Women's Giving Alliance

Jackie Zehring

\$1,000-\$9,999

A Econo Rooter LLC

ADT Cares

AETNA Foundation

19.

The Albert E. and Birdie W. Einstein
Fund, Inc.

Alley Cat Allies

Amazon Smile Foundation

Anonymous

Teresa Arnold-Simmons

Justin & Crystal Ashourian

Christie Atkerson

Robert Austin

Bank of America Charitable Foundation

Bank of America Employee Giving

Barco Family Foundation

Richard & Claudette Barker

Barbara Barrett

BDO

Phyllis Beecroft

Benevity

Berman Family Foundation

Best Friends Animal Society

Better Home Improvement, Inc.

Betty Donahue Trust

BISSELL Pet Foundation

Boot Rack Saloon

Virginia Briggs

Janice Burnett

CFC NCA

CarePlus Health Plans

Steven Carriere

Chase Bank

Mrs. Cheever Porter Foundation Inc.

Indra Chhabra

Lee Conway

Elizabeth Copley

CORYS Thunder

Lamar & Nancy S. Corley

Crete Carrier Corporation

Lisa Crowley

Susan Curts

Gary & Frances Czito

Laura Davis

Gina DeGovanni

Dixon, Smith & Associates, Inc.

Doc Tony Westside Chiropractic, LLC

Susan Doherty

Mary Dozier

Arey Dunn

Mary Dykstra

Jon Ebacher & Jill Wannemacher

Edith Goode Residuary Trust

Marion Edwards

Emily Vernon Foundation

Paul Ferber

Firehouse Subs Public Safety Foundation

First Coast Apartment Association

Florida Blue Foundation

Norman & Patricia Foy

Fraternal Order of Police

Gate Foundation

Gate River Run

Melissa Gayle

Jane Gielincki

Edward & Lee Graham

GreaterGood.org

Sheila Grimm

Nanci Guest

Pat Gurley

Bill Gussman

Margaret Hall

Hall-Halliburton Foundation
Mary Hardee
Sharon Hart
Nancy Herlong
Lisa Herklotz
Kevin Hickey
Andrea Hooper
Jillian Hubbard
Lynn Huber
IHeartMedia
Jacksonville Jaguars Foundation
Jacksonville Icemen
Jass Enterprises LLC
Karl G. Estes Foundation
Bobbie Keelean
Edward & Linda Kelly
Jennifer Kile
Patricia Kilgore
Mary Kinsey
Karin Kinzalow
Elizabeth Larey
L. Dee Foundation
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Rob & Cindy Levine
Bill & Anne Leyden
Steve & Donna H. Magel
Sonny & Cheryl Martin
MaryEllen Willis Foundation
McCormick & Company
McKesson Medical-Surgical
Tammy McKinley
Lynda Mixson
Janet Montgomery
Emily Mooers
Lance Mora
Jorge & Marjorie Morales
JP Morgan Chase Foundation
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Judith Mullins

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Chris & Jean Noe
Nonprofit Center of Northeast Florida, Inc.
Robert & Carolyn Olney
Raymond & Lois G. O'Steen
Virma Pendleton
Victoria Pennington
Petco Store - Atlantic Blvd
Petco Store - Marsh Landing
Phillips and Tadros, P.A.
Mearl Platt
Publix - Neptune Beach
Publix - Roosevelt
Publix - San Jose
Puff Darlin'
Raven Transport
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Dophen & Angela Redden
Donald Reid
Louisa Reid
John Reynolds
Cindy Rose
James & Barbara Ross
RTJC Hogan Family Foundation
The Sandra Atlas Bass and Edythe and Sol G.
Atlas Fund, Inc
Shirley Seals
Susan Seasholtz
Sandy Simonson
Southeast Bio-Solutions
Stein Mart, Inc.
Patricia Stephens
Sandra Suchomski & Laurie Ackerman
Ginger Sumner
EJ Taylor
Tegna Foundation
Mari Terbrueggen
Tracy & Noreen Thurson

Thurston Roberts Charitable Foundation
Mary Lee Trayner
Triad Financial Services
T-Mobile
Turner Pest Control
Tommy Ulman
Ruth Valentine
Johnny VanZant
VOYA Foundation
VyStar Credit Union
WellCare Health Plans
William Yarbrough
Philip and Betsey Walker
Walmart #1083
WalMart #5816
Walmart #5818
Linsay Warren
Sue Williams
Winn-Dixie
Martha Williams
Christa Wilson
Donald Woods

FIRST COAST FAMILY

*Special thanks to our **First Coast Family**, who give each month to help support our life-saving programs.*

Cindi Adams
Roni Adams
Sharon Joel Albright
Margaret & Thomas Allen
Ana & John Antunes
Teresa Arnold-Simmons
Thomas Bailey
Lia Baker
Patricia Baldwin
Rachel Baron
Yadira Battle-Gomez
Roberta Beattie
Pamela Belmonte
Peggy & Bruce Benson
Stephen Berg
Tracie Best
Margo Bliss
Suzanne Bradley
Alison Bremer
Christy Brown
Joyce Bryan
Jane Bryant
Janice Burnett
Rhonda & Wayne Carmichael
John Carter
Crystal Caswell
Carol Catlett
Candace Chastain
Colleen Clements
Jennie-Lynn Collins
Judith Connare
Elizabeth Copley
Barbara Cowan
Barbara Cox

Frances & Gary Czito
Dianne Davis
Sharon DeBriere
Gina DeGiovanni
Gale Disney
Dixon Hughes Goodman, LLP
Irma & Stewart Dowless
Ruth Drye
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Penny Edwards
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Aileen Fearson-Frisz
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Karen & Jack Freeman
Christopher Gravley
Patricia Green
Vicki Greene
Barbara Hall
Sonya Harrell
Linda Harrison
Linda Harrold
Tessa Harvey
Laura & Thomas Hash
Louise & James Heffner
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Rob Hendrix
Lisa Herklotz
Julie Holland
Michelle Holland
Dennis Hunsicker
Denise Landoli

Peggy James
Jennifer Johnson
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Tina Kuhlman
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Patricia McGee
Alexis McMackin
Deborah McMillan
Daniella Medina
Jasper Miller
Mark Miller
Susan Miller
Pamela Moran
Lesia & Greg Mullins

Clark Newell
Charlotte Newman
Vicki Newsome
Margaret Niswonger
Judy & Kenneth Noon
Peggy Paris
Jayne Parker
Allie Parnell
Virma Pendleton
John Perritt
Rhonda Perry
James Polk
Reshelle Potter
Sharon Pritchard
Sheila Reeger
Louisa Reid
Benjamin Reisiger
Lori Rickard
Michelle Rickert
Susan Robert
Emily Robertson
Elizabeth Roboch
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Ginger Sumner
Mary Sutherland
Rhonda Taylor
Carol & James Tebeau
Michael Thompson
Tracy & Noreen Thurson
Susan Toffolon

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Michael Varady
Katy Vega
Susan & Elgin Villaluz
Pamela Ward
Lorrie Washkewicz
Barbara & David Wells
Carol White
Maribeth Whitney

Cherie Whyte-Carter
Nancy & Kevin Williams
Christa Wilson
Paige Woodall
Donald Woods
Brenda Wray
Lois Wright
Ellen Yordan
Anna Young

CIRCLE OF FOREVER FRIENDS

Our **Circle of Forever Friends** is made up of our special friends who want to leave a legacy of their love of animals by including FCNMHP in their estate plans.

Sharon Joel Albright
Elaine & Robert Anderson
Barbara Barrett
Hunter Barnett
Sharon & Roy Beagle
Phyllis & Jim Beecroft
Barbara & Carl Bloesing
Linda Camnetar
Judy Connare
Margaret Costa
Arlene Cox
Anne Craig & Richard Pena
Becky Cummins
Janet Dahlseid
Doreice Denson
Twila East
Julian Earl Farris
Debbie & Craig Fields
Becky Fillion
Patricia & Norman Foy
Heide & Alan Freed

Colleen & Donald George
Linda Gordon
Sheila Grimm
Linda Gummow & Robert Conger
Barbara Hall
Maggie Hand
Katherine Hart
Lynn Huber
Shirley & Dennis Hunsicker
Jeanene Janes
Janice & John Knapik
Jolee Land & Todd Nelson
Elizabeth Larey
Julie Lepper
Heidi Lokey
Barbara Lorah
Suzanne Magish
Nannette Martin
Deinya Mautz
Douglas Maxwell
Gloria McClain

Jill Miller
Cheryl Mitchell
Barbara Newcomer
Gloria Oehlman
Elise Perkins
Louisa Reid
Marian & Martin Rees
Lesley Roberts
Linda Rockey
Madelyn Rubin
Mary Lou Russell
Susan Seasholtz
Christina Swanson
Julia Sweet
Mari Terbrueggen
Penelope Thompson
Barbara Unglesbee
Venetia & Russ Vaughn
William Videll
Kimberly Walker
Delores Ward

Ruth Weatherford
Jan Williams
Jackie Zehring

**If you have included us
in your estate plans, we'd
love to include you in our
Circle of Forever Friends!**

**Please contact Barbara
Barrett at 904.520.7901 or
email her at
bbarrett@fcmh.org.**

OUR HIGHLY TRAINED PROFESSIONALS



COMMITTED TO COMPASSIONATE CARE



OUR PARTNERS

MAKING A DIFFERENCE DOWN THE STREET, ACROSS THE REGION AND BEYOND

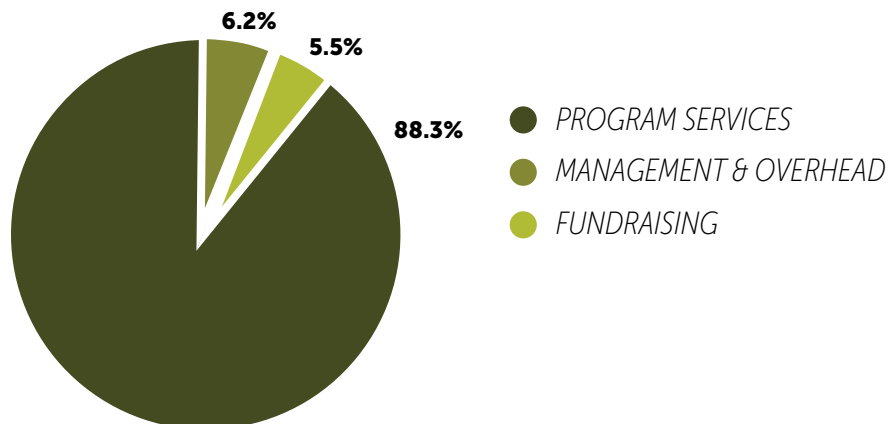
No one organization can end the killing of dogs and cats in shelters across the nation but First Coast No More Homeless Pets is proud to work with so many partners to help animals. We work with rescues and shelters across our region and beyond to make sure that every partner has access to low cost spay/neuter surgery, Mega Adoption events to help clear shelters, crucial veterinary services as needed, and so much more.



OUR BUDGET

The team at FCNMHP takes great pride in our stewardship of the donor dollar and our operating efficiency across our full range of services and programs. As you review our budget numbers, we think you will agree that we work hard to keep costs down as we increase medical care, grow service delivery, and focus on our core mission: to end the killing of dogs and cats in shelters.

YEAR	PROGRAM SERVICES	MANAGEMENT & OVERHEAD	FUNDRAISING	TOTAL EXPENSES
<i>2007-2008</i>	\$811,890	\$40,191	\$85,547	\$937,628
<i>2008-2009</i>	\$1,496,037	\$138,709	\$138,214	\$1,772,960
<i>2009-2010</i>	\$1,732,424	\$161,348	\$140,976	\$2,034,748
<i>2010-2011</i>	\$2,452,242	\$284,765	\$189,754	\$2,926,761
<i>2011-2012</i>	\$3,693,662	\$242,321	\$210,634	\$4,146,617
<i>2012-2013</i>	\$3,581,237	\$405,328	\$196,615	\$4,183,180
<i>2013-2014</i>	\$5,401,934	\$395,015	\$288,030	\$6,084,979
<i>2014-2015</i>	\$5,415,900	\$459,173	\$279,309	\$6,154,382
<i>2015-2016</i>	\$5,856,577	\$532,124	\$271,252	\$6,659,953
<i>2016-2017</i>	\$7,028,033	\$506,370	\$404,039	\$7,938,442
<i>2017-2018</i>	\$7,690,368	\$697,616	\$410,906	\$8,798,890
<i>2018-2019</i>	\$8,034,783	\$672,892	\$507,834	\$9,215,509






**Printing, Signs
&
Promotional Products**

Norwood Spay/Neuter Clinic | **Appointments**
6817 Norwood Ave., Jacksonville, FL 32208 | (904) 425-0005

Cassat Regional Veterinary Hospital | **Donor Services**
464 Cassat Ave., Jacksonville, FL 32254 | (904) 520-7900

 www.fcnmhp.org

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 [fcnmhp](https://www.instagram.com/fcnmhp)